

# PATRIOT

439th Airlift Wing • Westover Air Reserve Base  
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439th AW MISSION: Actively support national objectives on a global scale with ready, mobility forces

## Culture of our Air and Space Expeditionary Force and the value of Air Force Doctrine

"No one knows more than you how challenging the last 13 months have been for Air Force reservists. And at present, you may be frustrated as questions hover over us about the future. As Thomas Paine said in 1776, 'These are the times that try men's souls.'"

In such uncertain times, it is empowering for us to understand the vision and established doctrine upon which Air Force leaders are making decisions. To that end, below are the Air Force Chief of Staff's thoughts about the Air and Space Expeditionary Force and Air Force doctrine. I've also arranged for each of you to get a copy of AFDD-1, 'Air Force Basic Doctrine.' It explains you and your business - no matter what your specific career field - first and foremost as an airman."

Col. Martin M. Mazick, 439th Airlift Wing Commander

by Gen. John P. Jumper  
Air Force Chief of Staff

We have come a long way in the difficult process of defining, refining, organizing, deploying, and employing our Air and Space Expeditionary Force (AEF) concept. Despite being involved in three major operations (Operations ALLIED FORCE, ENDURING FREEDOM, and NOBLE EAGLE) during the transition, we continue to make steady progress in the manning, equipping, and training of the dedicated forces and in the force flow management that is so critical to their success.

Now I need your personal attention and support in two absolutely vital areas if we are to finally bring the AEF concept on-line in the challenging days ahead. The first area is the adoption of the AEF expeditionary mindset across our Air Force, and the second is the embracing of our doctrinal precepts in the organization and employment of air and space power.

Concerning what I call "The Culture of the Air and Space Expeditionary Force," everyone in the Air Force must understand that the day-to-day operation of the Air Force is absolutely set to the rhythm of the deploying AEF force packages. Essential to this cultural change is our universal understanding that the natural state of our Air Force when we are "doing business" is not home station operations but deployed operations.

The AEF cycle is designed to provide a rhythm for the entire business of our Air Force, from assignment cycles to training cycles and leave cycles. That process needs to be the focus of our daily operational business. We must particularly work to change processes within our own Air Force that reach in and drive requirements not tuned to the deployment rhythm of the AEF. That means that when the 90-day vulnerability window begins, the



Gen. John P. Jumper

SEE AEF ON PAGE 8

## Briefs

### Wing to conduct spouse flights in Nov.

The 439th Airlift Wing will conduct two spouse flights in November.

Those who are eligible to invite their spouses include reservists who are aircrew members, in aircraft maintenance, aerial porters, members of the security forces, members of the operations group and those in life support.

In addition, anyone occupying an authorized bonus AFSC is also eligible.

The orientation flights are planned for Nov. 1 and Nov. 2. Both will be held in the afternoon.

Reservists may register with their group commanders through their unit orderly rooms. Further details are available from the 439th AW Public Affairs office at Ext. 3500.

### Demobilizations impact hours at base clinic

Due to the drawdown of the 439 Airlift Wing access to the clinic will be as follows:

- Sick call: Monday through Friday 7:30-9 a.m. No sick call on weekends. The clinic is also closed for lunch Monday-Friday from 11:30 a.m. to 12:30 p.m.
- After hours: Call command post to contact on-call medical technician.
- TRICARE: Normal duty hours.
- RCPHA physicals: Tuesday mornings at 9 a.m. by appointment.
- Occupational: Tuesday and Wednesday mornings at 8 a.m. by appointment.
- Pre-placements: Tuesday and Wednesday mornings at 8 a.m. by appointment.
- Profiles: anytime during duty hours.
- Immunizations: M-F from 2-3 p.m..
- Dental: X-rays, pre-authorizations, DD Form 2813 anytime during duty hours.
- Optometry: At Hanscom AFB during the week or go to clinic on UTAs.
- Drug testing: As needed.
- WRM: On-call technician will respond when needed.
- Medical intel: On-call technician will respond when needed.

### Cover Photo

**SWEEP TEAM** — More than 160 reservists honed their readiness skills during Patriot Harvest III at Dogpatch in October (see article and additional photo on page 3).

- photo by MSgt. W.C. Pope

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# Reservists deploy to Dogpatch for Patriot Harvest III

by Maj. Wilson Camelo

In what was described as a marked improvement over the previous two Patriot Harvest exercises, 160 Westover reservists deployed to Dogpatch and Quonset Point, R.I., Oct. 5 and 6 for the third installment of the bi-annual exercise.

Patriot Harvest III proved Westover reservists are better prepared to survive and operate in a deployed location as a result of recent exercises and inspections.

"Well over 50 percent of the people participating in the exercise are new but they are being evaluated and trained by exercise evaluation team members that are much more experienced," said Lt. Col. Armand Tourangeau, EET chief. "Exercises aren't new anymore. People now know the language, they understand the process of evaluation and know their (Unit Type Code's) mission essential tasks and that made all the difference."

One of those new to exercises was Maj. Richard M. Cockley, 439th MSS commander. However, he also had the distinction of being the survival recovery center commander and running an event he had never been a part of.

At the end of the exercise, Cockley said he had learned a lot and thought the training was good for all involved. "The scenario was very accurate, especially in the world of Aerospace Expeditionary Forces we are now accustomed to," he said. "Like an AEF, many different groups came together and it was even more realistic with the presence of the 722<sup>nd</sup> Aeromedical Staging Squadron." The 722<sup>nd</sup> is a geographically separated unit based at Fort Hamilton, N.Y.

Operational scenarios included a C-130 drop-off of equipment near Dogpatch, a C-5 mission to Quonset Point, and simulated chemical weapons attacks and medical evacuations.

Patriot Harvest served as an opportunity for reservists to hone



photo by SSgt. Andrew Biscoe

**HOUSING AT STAKE** — TSgt. Herbert J. Mello, left, and Maj. Bruce D. Shepley, 439th AES, pound stakes into the ground while putting up their tent during Patriot Harvest III.

their deployment skills in preparation for the larger 22<sup>nd</sup> Air Force exercise, called Patriot Tomahawk, scheduled for next spring.

## More reservists line up at conference center for demobilizations



**BACK TO THE RESERVE** — Diane Lessard, an employee relations specialist with the Westover civilian personnel office, explains demobilization procedures to, from left, SMSgt. Thomas V. Dzwonkus, TSgt. David S. Sadler, and TSgt. James M. Boudreau.

Article and photo  
by SSgt. Andrew Biscoe

One hundred-fifty reservists of the 439th Airlift Wing formed long lines through the aisles of the conference center on Sept. 30 in what was the largest demobilization to date for the wing. The reservists mostly came from the 337th Airlift Squadron and the 439th Aero-

space Generation Squadron.

A military personnel specialist is relieved that the demobilization is near completion. "I'm just happy the big chunk is done," said SSgt. Robert J. Beadle. "There were a few bumps. Every day, certain problems cropped up. This is going to start winding down, but it's not all done yet."

Remaining members of the wing to be demobilized later this fall include those in the 439th MSS, chaplain's office, EOD, medical, the staff judge advocate's office, the 439th AES, and 439th ASTS. The Air Force recently extended 129 members of the 439th Security Forces Squadron for one year.

While demobilizations did signal a drawdown in operations at Westover, a veteran air reserve technician worried that world tensions could force another call-up of many of his friends in the months ahead.

"I don't know what the future is going to hold," said MSgt. Anthony J. Trombley, an aircraft structural inspector. "My concern is with the traditional reservists. If there's another activation, how's it going to affect us?"

Trombley is proud of the maintainer's efforts during the past year, and looked at the end of his activation as a mere change in his appearance. "Tomorrow, I'll have the same job I've been doing. I'll just be in civilian clothes," he said. Trombley is proud of his unit's contribution to Westover's role in Operation Enduring Freedom. "It's a long haul. We've shined," he said.



photo by SSgt. Andrew Biscoe

**HERCULEAN TASK** — The first of nine C-130H Hercules transports leaves Westover on Oct. 2. Aircrews from the 302nd Airlift Wing, Peterson AFB, Colo., spent the night at the base during a refueling stop. The Peterson crews flew from Europe to Westover following a 10-month deployment in support of Operation Enduring Freedom. After taxiing to the runway, the aircraft took off in a nine-ship formation that eventually joined six more

302nd C-130s over Kansas before their arrival at Peterson. Hundreds of family members were at the Colorado base when the crews returned. The 302nd's 731st Airlift Squadron was assigned to Westover in the 1970s and flew C-123K Providers until 1982, when it transferred to Peterson.

## Transient aircraft drawn to Westover's location, convenience



photo by SSgt. Andrew Biscoe

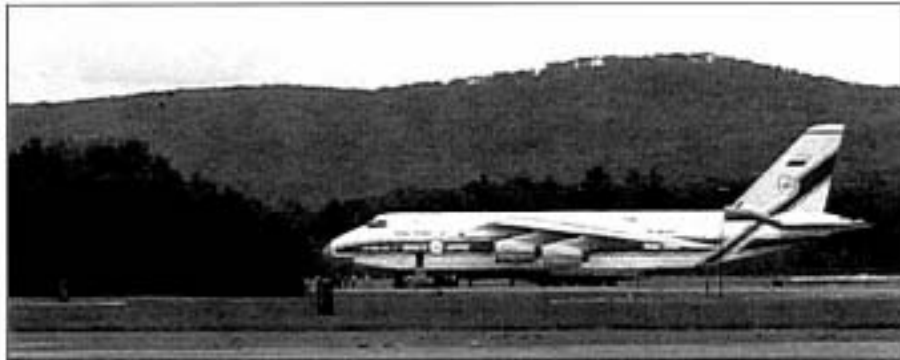


photo by Charlie VanGordon

**NORTHEAST AIR STATION** — Above, a giant Russian AN-124 sits on a remote site of the base after the crew was ordered to land on Sept. 11 by the Federal Aviation Administration. The aircraft departed after officials verified the crew's diplomatic clearance. Left, Springfield TV 22 reporter Patti Smith interviews 1st Lt. Al Clay, a B-1B crew member, during the aircrew's four-day visit at Westover in September. Three B-1s from Ellsworth AFB, S.D., flew missions from the base as part of a training exercise with Canadian Defense Forces. Ellsworth aircrews cited Westover's long runway, good service, and location as key reasons for their training from here. More than 2,200 transient aircraft stop at Westover each year, including presidential support missions, for which the airfield staff recently received a letter of appreciation.



## Medical squadrons garner unit level and individual awards

by SrA. Tom Ouellette

Recognizing the levels of excellence achieved by Westover's medical services, the 439<sup>th</sup> Aerospace Medical Squadron and the 439<sup>th</sup> Aerospace Staging Squadron recently earned three unit awards and six individual awards in total.

The 439<sup>th</sup> ASTS has won this year's Best Medical Unit Award in AFRC in the deployable, 250-bed staging category. Although the 439<sup>th</sup> AMDS just missed winning in their respective category, both units have won the award an unprecedented five times within the last six opportunities.

In addition, both units received near perfect scores for recent Health Services Inspections by the Air Force Inspector General. AMDS scored a 96 and the ASTS garnered a 97.

The 439<sup>th</sup> AMDS won the 2002 Pioneer Valley Business Excellence Award in the services category. The Westover unit topped two other contenders from Springfield, the Baystate Medical Center Children's Hospital Neonatal Intensive Care Unit and the Weldon Rehabilitation Hospital at Mercy Medical Center. The civilian award is sponsored by the Union-News and the Sunday Republican and coordinated by the Springfield Area Council for Excellence.



Casey

Also, AMDS won this year's AFRC Outstanding Civilian Drug Testing Program, an award recognizing the unit that prepares samples for testing with the fewest errors. While the squadrons pulled in several command awards, both units collected numerous individual awards as well.

SrA. Rebecca L. Pina, ASTS, recently received AFRC's Outstanding Airman of the Year Award for fiscal year 2001.

SrA. Tracy L. Notto took the wing's "Outstanding Airman of the Year Award," marking the third consecutive year a member from the ASTS won the award.

AMDS had five individual winners.

AFRC awarded 1<sup>st</sup> Lt. Robert E. Driscoll the Young Health Care Advisor of the Year Award, TSgt. Michael A. Gendron the Outstanding NCO of the Year Award, and SrA. MaryKate Casey the Outstanding Airman of the Year Award.



Sousa

Lt. Col. Lenore L. Boris, chief nurse, won the Brig. Gen. Beverly Lindsey Administrative Excellence Award, honoring outstanding individual achievements and contributions to both the Air Force Reserve Medical Service and the Nurse Corps. Boris is the nurse administrator of the clinic and also holds a law degree.

AMDS administrator, Lt. Col. Robert A. Sousa, won the Brig. Gen. Donald B. Wagner Administrative Excellence Award, recognizing officers from either the AFRC or the ANG who make outstanding administrative contributions to the Air Force Medical Services.

Meeting high standards isn't the only thing both units have in common. Leaders from both units said their members' commitment and dedication deserves the credit for the successes.

"We have a good core of people who put the mission first. I consider the proudest moment of my life was working with the 19 activated members here last year. I don't think there is a better medical unit in the Air Force," Sousa said.

"In my 22 years of service, this is the best unit I've ever been in," said Lt. Col. Christine A. Gryglik, ASTS chief nurse.

"Members care about each other, the unit, and believe in service before self. That has been the difference."



Boris

## Aerial porter offers tribute to defenders of America's freedom

by MSgt. Tom Allocco

Sometimes the simplest words have the power to convey the most powerful emotions. Aerial porter TSgt. Steven Hoadley knew he had found a touchstone to his own deeply held sentiments when he recently spotted a poem posted on a 58<sup>th</sup> APS bulletin board in Hangar 3.



Hoadley

The words, penned by a Marine Catholic chaplain, are as straightforward as a flag at half-staff or an old veteran's salute. Titled, "To the Soldier," the words reaffirm the debt owed those who bear arms for the country.

Hoadley was so moved by the poem that he made copies on the eve of his deployment

to Incirlik AB, Turkey last March. Before he left as part of a deployment of 60 aerial porters to the Middle East, he went to the Town House at Peterborough, N.H., where a group of citizens conducts a peace vigil each Saturday.

There, he stood in front of the Town House and read aloud the poem which conveys his feelings about his country. "I said, you can protest because the military kept the country free for 200 years," he said.

Hoadley, a ramp specialist, served for more than three months servicing Enduring Freedom and Northern Watch aircraft at Incirlik AB, where he shared a four-man tent with other 58<sup>th</sup> APS members. Other aerial porters deployed to other bases in the theater of operations.

A Westover reservist since 1977, Hoadley served four years of active duty in the Coast Guard, including a tour in Vietnam. He is planning to conclude a 32-year military career next February.

### It Is The Soldier

by Father Denis Edward O'Brien

It is the soldier, not the reporter,  
Who has given us freedom of the press.

It is the soldier, not the poet,  
Who has given us freedom of speech.

It is the soldier, not the campus organizer,  
Who has given us the freedom to demonstrate.

It is the soldier  
Who salutes the flag,  
Who serves beneath the flag,  
Who allows the protester to burn the flag.

And who swears to subordinate himself to the citizen,  
Who collects the flag from his coffin.

## 'On three'

**MEDICAL EXERCISE** — Four members of the 439<sup>th</sup> AMDS carefully move "casualty," SrA. Steven L. Canady, to a stretcher. From left are MSgt. David R. Fallon, TSgt. Sabine Dietrich, SSgt. Stacy J. Morgan, and MSgt. Jennifer F. Picard. AMDS held the mass casualty exercise during the September B UTA at Bldg. 1925. The exercise tested the medical response abilities of the squadron and was part of the annual "Warrior Weekend."



photo by SSgt. Andrew Biscoe

## Base, organizers kick off Combined Federal Campaign at club

Article and photo  
by SSgt. Andrew Biscoe

More than 100 people lined up for a buffet breakfast at the Westover Club in September to kick off the 2002 Combined Federal Campaign.

Karen S. Ploof, an information systems assistant with the 439<sup>th</sup> Communications Squadron, is this year's campaign manager and breakfast organizer. She said Westover's proximity to the Pioneer Valley and the convenience of the club's buffet breakfast made the base an ideal location for the campaign kickoff.

"Westover is a large community and has a facility to accommodate the breakfast," Ploof said. "Our own people can come right over here, and most of the speakers are from the community."

The breakfast featured four guest speakers from various charity organizations in the Pioneer Valley. Kevin Kennedy, an aide to Springfield Congressman Richard Neal, and people from such federal agencies as the U. S. Postal Service and the Social Security Ad-

ministration also attended.

The Pioneer Valley CFC is a federal employee program that supports charity organizations through tax-deductible donations. Ploof is also among scores of campaign solicitors who are asking reservists for contributions.

This fall's CFC goal is \$250,000 for the valley. Of that amount, \$30,000 is the goal at Westover. "People can give to their favorite charity — local or national," Ploof said. "Reservists can give a one-time cash donation through their unit key workers, who have pledge cards."

Col. Martin M. Mazick, 439<sup>th</sup> AW commander, urged employees to contact their unit solicitors to donate. "I appreciate your sacrifices and all you have given in support of our nation's war on terrorism," he said. "Here is our opportunity at home. I strongly hope that you will join us to ensure that this CFC will be as successful as those of previous years."

The 2002 campaign theme is "Why We Give." It wraps up on Dec. 15. People with questions about CFC may contact their unit key workers or can call Ploof at Ext. 2001.



**MERCURY MEN**—Griffin Services workers Michael Yacavone (left) and Michael Pirog pat down dirt around the CFC thermometer sign on Patriot Avenue.

The PATRIOT is a base newspaper for and about Westover reservists and civilians. To encourage input (letters to the editor, story leads, or other ideas), we have created an e-mail address dedicated to feedback. Write to the Patriot staff at: [439Patriot.Editor@westover.af.mil](mailto:439Patriot.Editor@westover.af.mil). The public affairs office phone number is (413) 557-3500.



## Personal patriotic pilgrimage logs 24,000 miles in 48 days for 337th AS flight engineer

by SMSgt. Sandi Michon

It's safe to say that MSgt. Mike Angelastro loves the U.S.A.

He has flown more than two million miles as a flight engineer in 27 years to serve his country, yet felt compelled to cycle 24,000 miles in 48 days to honor others.

On July 24, nearing the end of his second activation in 15 years, the burly flight engineer packed five U.S. flags on his Harley Ultra Classic and set out on a quest to raise those flags in all 50 state capitals.



Angelastro

To honor those affected by the horror of the September 11 attacks, the five flags represent the New York City fire department, the Port Authority and New York City police departments, the military, civilians, and the U.S. Air Force in particular. "This has affected all Americans," said the Brooklyn native whose father trucked in supplies when the World Trade towers were being built.

The idea for the 50-state odyssey first hit Angelastro as he gazed at the now-famous photograph of firefighters raising the U.S. flag amidst the rubble of the crumbled World Trade Center towers. "I knew I had to do something — and I had to complete it by the one-year anniversary of Sept. 11," he said, but then judged himself a dreamer and the idea just a whim.

But his dream wouldn't die.

He shared the idea with his friend, Greg Alspach, in Georgia where Angelastro was a corrections officer for seven years. Rather than talk Angelastro out of it, Alspach eagerly volunteered to handle all the logistical communication with the state capitals.

The dream became a remarkable reality when Angelastro returned to Westover on Sept. 10 — mission accomplished. The saddle bag of his Harley contained the flags flown in every state capital, and his mind contained a flood of memories from his patriotic pilgrimage. His Air Force image — buzz cut, clean-shaven, flight suit, garrison cap — is a stark contrast to his patriotic bandanna, jeans and leather vest attire from his journey.

Asked to pick a highlight from his trip, Angelastro slowly



Photo courtesy of Bob King, Gov. Knowles press secretary

**A CAPITAL IDEA** — In Juneau, Alaska, MSgt. Mike Angelastro prepares to raise one of the five flags he brought to all 50 state capitals to honor those affected by the September 11 terrorist attacks. Juneau was his 23rd capital since departing Westover on July 25, and he returned home — mission accomplished — on Sept. 10.

shook his head and said, "That's like asking a centipede to put his best foot forward." While he couldn't pick a single event, as he gazed in thought, it was as if he were enjoying a mental documentary of his trip.

Slides flashed of the Hawaiian capitol with four giant pineapples for the base, the wheat fields of Iowa, and the soft glow of the Northern Lights in North Dakota. He recalled the grueling 2,700-mile drive through Yukon territories en route to Alaska — much of it on the Alcan Highway. "It was as beautiful as it was dangerous," he said, and also described the caribou that chased his motorcycle for about 75 yards. "It was like being chased by a 1,500-pound dog," he quipped.

It took him a full six days to ride to Alaska, and another five days to take the ferry back down to Washington. "It would have been 'cheating' not to cycle to Alaska, but I thought I'd be tempting God if I drove both ways," Angelastro said. Flying to Hawaii was okay by his rules because, "of course, you can't drive there."

He remembered the tour bus that drove up as he was taking his own picture in front of the Welcome-to-Alaska sign. "The tourists all got out and asked to take my picture," he said. "I guess they don't see many bikers on those gravel highways."

He has distinct memories of the very people that inspired his trip, from the nine-year-old boy who raised the flag in Sacramento to the eldest WWII veterans. When they raised the flags in Virginia, all the policemen present threw a salute. In North Carolina, Angelastro was invited to the firehouse for lunch, and the Sacramento firefighters insisted on taking him for a spin around the block on their fire truck.

Angelastro laughed when he thought of the Baton Rouge state trooper who helped him find someone to hoist the U.S. flag devoted to civilians. "He stood in the road and stopped the first car to drive by. Imagine the driver's relief when asked to help with the flag raising!" he said. The Louisiana state troopers afterward gave Angelastro a police escort to the city limits.

The Westover flight engineer was almost arrested in Nashville. A Tennessee trooper approached Angelastro about his cycle parked on the sidewalk. "He looked menacing at first, but broke into a smile and said, 'Hey, you finally got here — we've been waiting for you!'" he explained.

Vietnam veterans in Arkansas learned of Angelastro's 50-state quest, and promised him that they would finish the job should anything happen to him.



**COAST-TO-COAST** — The Westover flight engineer's cycle route spanned 24,000 miles, just about 2,000 miles less than a trip around the equator.

*Continued on page 10*



Courtesy photo

## Sign here

**SIGNATURE ON FILE** — TSgt. Terry I. Culpepper, 439th SVS, signs a bomb loaded on an A-10 Warthog recently. Culpepper was one of six Westover services members that spent a 94-day AEF tour from June to September at Al Jabbar AB, Kuwait. The reservists worked in the base dining facility, fitness center, and took part in opening three new dormitories. In the few spare moments she had, Culpepper arranged to have a tour of the flight line.

AEF continued from page 2

people in that particular AEF force package are trained, packed, administered, and are either deploying or sitting by the phone expecting to be deployed. There should be no surprises when that phone does ring, and no reclaims that they are not ready. More important, there should be no reclaims because someone other than the AEF Center tasked people in the AEF for non-AEF duties.

So I need your help. Wing commanders should be looking at a slide in daily staff meeting that tracks the training progress and availability of each unit type code (UTC) preparing to deploy just like we track flight mission capable (FMC) rates. We should all know what AEF we are in and when we are vulnerable to deploy.

You may ask, "What about units that don't deploy?" The answer is that some parts of almost every unit in the Air Force is or will be in a UTC that deploys in the AEF cycle. The purpose of the new Combat Wing Organization is to make some parts of every wing trained and ready to be expeditionary. The second issue we need to focus on is understanding and adhering to our doctrine. Just as important to the expeditionary culture is the fundamental understanding that we organize, deploy, and employ using organizational principles based on doctrine, not ad hoc command arrangements.

Doctrine is not the opinion of the most senior officer present. Years ago we found we had nearly lost our way, and although we were and are magnificent operators, we were wasting time and energy in organizational structures that didn't make sense and were not understood by our people. Neither were they understood or supported by the joint commanders we were sent to support. Worse, this lack of doctrine was causing a "lost patrol" syndrome as we stood up small organizations or deployed with no coherent command and control structure.

Since 1996 our focus on doctrine has given us the tools we need. We created a Doctrine Center and took the time at every senior Air Force level to codify what we had experienced in joint and combined planning, deployment, and em-

***"A deployed expeditionary unit should look like the Combat Wing Organization we are a part of back home."***  
- Gen. John P. Jumper

ployment. We agreed and codified those lessons as our best practices and issued them as our first comprehensive and integrated set of doctrine.

Chief among those documents were AFDD-1 and AFDD-2, which laid out not only what we believe about the proper application of air and space power, but also the proper way to organize, present, deploy, and employ air and space power. We continue to institutionally review and improve those concepts to ensure they stand the test of time as well as to make sure that we transform with the times.

Two principles — Unity of Command and Centralized Control/Decentralized Execution — are the key pillars of our doctrine. We believe that airmen work for airmen and the senior airman works for the joint force commander. These precepts have served us well over time, but we airmen are plagued by bad habits — over the years we have not formed good habits in reading and practicing our own doctrine.

When I review our laydown of forces in recent contingencies and exercises, I see some improvement, but not what we should expect from Air Force leadership that understands and enforces our doctrine. Despite the fact that AFDD-2 provides us with a clear view and ample examples of how we should best organize

and present our forces, I still see instances where we have not established a Commander Air Force Forces (COMAFFOR), where we have deployed multiple squadrons to the same bases with no Air Force command element and no clear line of Air Force authority to any commander.

Additionally, even in our permanently based force we can still point to units quartered on the same base or geographically separated units (GSU), but reporting up separate chains, some even linked to functional stovepipes rather than to a commander. In most cases we don't even notice doctrinal negligence because our airmen are such superb operators — we'll get the job done even in a lousy organization. We need to fix this for them. We know how to do it right: we've taken the time to argue it out, write it down and publish it.

I realize that doctrine is by design authoritative but not directive; however, if we haven't read it, it is neither. In the normal circumstance doctrine is the best way to proceed and if we must deviate, there should be a clear and compelling operational reason.

I need you to help me bring discipline to the system and the way we deploy and employ our forces. The basics are simple: when we deploy we should be in a Wing, Group, Squadron or Flight. There should be a clear chain of command to a Commander of Air Force Forces. A deployed expeditionary unit should look like the Combat Wing Organization we are a part of back home. We should read AFDD-1 and AFDD-2.

An expeditionary mindset across our Air Force and an in-depth understanding of our force presentation doctrine are fundamental to the success of our AEF if we are to meet the challenges of a rapidly changing world. I will count on you to be out front with me in getting these messages clearly explained and understood across our great Air Force.



## THANK YOUR EMPLOYER

Secretary of the Air Force James G. Roche and Air Force Chief of Staff Gen. John P. Jumper want to send a thank-you letter to civilian employers who support the reservists who work for them. If you are interested in having your civilian boss receive such a letter, go to [www.yourguardiansoffreedom.com/thanks](http://www.yourguardiansoffreedom.com/thanks) for instructions.

## 85th APS completes ORI



**WEIGHING IN—** MSgt. Grady M. Bowen and TSgt. Michael E. Hamlet, 85<sup>th</sup> Aerial Port Squadron, use portable scales to check the weight of a 10K loader during a portion of the squadron's Operational Readiness Inspection at Westover in September. The 85<sup>th</sup> APS is a geographically-separated unit of the 439<sup>th</sup> AW located at Hanscom AFB, Mass.

*Courtesy photo*



*photo by SSgt. Andrew Buscoe*

**MASK MAN —** Mike Serach, PMAT chief, checks some of the 600 NBC masks inspected by his team during its recent visit to Westover. The Air Force Protective Mask Assessment Team (PMAT) from Tyndall AFB, Fla., spent four days at the readiness building testing masks that were randomly chosen from squadrons throughout the base.



The 439th Airlift Wing Public Affairs Office has set up a photo archive in the base computer network system available for viewing. Go to Y/PA Pictures/2002 to see many of this year's events captured on digital film.

## 'Charlie's Angels' wind up winning season with spirit, loyal fans

The season started like the Bad News Bears, but ended as the winning Westover Women when "Charlie's Angels" captured the 2002 Chicopee Parks and Recreation Women's Softball Championship in August.

More than 23 women signed up when Mary Ann Lutz, 439<sup>th</sup> SFS commander, organized a team, and Charles Fareira, education specialist with the 439<sup>th</sup> MSS, was somewhat reluctantly recruited as coach. After the first four games, they were 1-4, losing the last game in five innings with a score of 23-8.

But, the Westover team took the field for game five with new uniforms provided by the Chiefs' Counsel, a new assistant coach (Cliff Wittman, 439<sup>th</sup> MSS first sergeant), a smattering of faithful fans, and a burgeoning team spirit. They completed the remaining nine games with only one loss.

They went on to outscore their playoff opponents with a 52-run total for three games, capturing the season title. Star play-



Courtesy photo

**HERE'S THE PITCH — Charlie's Angels captain Mary Ann Lutz pitches in a recent game from the team's winning season.**

ers included Mary Kate Casey and Tammy Vezina with .660 and .670 batting averages respectively. Kim Babin followed with a .600 average. Lutz went undefeated with a 6-0

record as pitcher. Kymberly Shultz was relentless in left field and first base and Jackie Plouff excelled as catcher.

Coach Fareira cited Wittman's tracking of opponent team's tendencies as key to their winning strategy, and Tom Demers was recognized as their favorite fan, faithfully cheering them on through the entire season.

### Charlie's Angels roster

Amy Moran SVS	Alice Mitchell MPF
Anna Bradshaw MPF	Gerry Ridzon LSS
Donna Gregory MXS	Cheryl Mothershed SFS
Jackie Plouff CS	Ellen Vankon AMDS
Kim Babin MSS	Pam White 337 AS
Kym Schultz LSS	Connie Babcock ASTS
Mary Ann Lutz SFS —	Jean Allison AMDS
team captain	Charles Fareira MPF
Mary Kate Casey	Greg Libby MPF — asst
AMDS	coach
Sharon Lausier LSS	Cliff Wittman MSS —
Stacey Baldi AMDS	assistant coach
Tammy Vezina MPF	

## Air Force officials bring back service dress nametag

**WASHINGTON (AFPN) —** The Air Force's service dress uniform welcomed back an old friend Oct. 1: the nametag.

Air Force Chief of Staff Gen. John P. Jumper and other senior leaders selected a new nametag for the uniform at the 2002 Corona Top conference in Colorado Springs, Colo.

The new service dress nametag has a brushed satin finish and blue letters. It is slightly larger and heavier than the blue plastic nametag worn on the blue shirt and medical white uniform. It will only feature the wearer's last name and will only be worn on the service dress, on the right side parallel to the ribbons and medals.

Air Force officials decided last year that a nametag was needed on the service dress uniform. Several proposals were reviewed and feedback was gathered from across the Air Force during several wear-tests.

The new nametags will be available in Army and Air Force Exchange Service military clothing sales stores at a future date when stock become available.

## Patriotic pilgrimage...

*continued from page 7*

The enthusiasm of those he met fueled his own — and that included his fellow airmen. En route to Alaska, Angelastro stopped in Abbotsford, Vancouver to see a Westover C-5 and aircrew working an airshow there. After traveling through 33 states alone, MSgt. Kerry Saso, fellow Westover flight engineer, joined Angelastro for the remaining states. He was joined in New York, his last state, by fellow aircrew members: MSgt. Jeff Knight, MSgt. Bruce Szepelik, SMSgt. Glenn Flynn and MSgt. Eric McGlynn.

After 50 states, temperature extremes from 30 to 100-plus degrees, and more than \$10,000 expenses out of his own pocket, Angelastro still says it was all worth it. "America is always about people helping people. When the chips are down, we all pull together despite our differences," he said.

While the final flag displays are not yet presented, Angelastro took the flags to New York City. A firefighter saw the flags in Angelastro's motorcycle bag and asked if he could look at them. When Angelastro noticed the firefighter's strange expression, he asked if the guy was okay. The firefighter said, with a sense of awe, that he had never held a flag that had been flown in all 50 states. "At that moment, it hit me that I really did it," said the tired, but satisfied flight engineer.



photo courtesy of Jay Salvo, Asst. Fire Chief

**NEW HEIGHTS OF PATRIOTISM —** Wisconsin police officer Chris Wiess, center, raises the flag dedicated to NYPD and Port Authority from the roof of the state capitol in Madison. Angelastro helps at left, and Marine veteran Sky Bush looks on at right.



## Patriot People

**Name:** Worrell A. Francis  
**Rank:** TSgt.  
**Age:** 39  
**Address:** Bronx, N.Y.  
**Unit:** 722nd Aeromedical Staging Squadron  
**Position:** Medical administrative technician  
**Civilian position:** Senior air reserve technician  
**Favorite food:** Curry chicken  
**Years of service:** 15  
**Favorite sport:** Soccer  
**Favorite hobby:** Cooking  
**Ideal vacation:** Lying on a beach in Jamaica  
**Best way to relax:** Playing music  
**Preferred entertainment:** Dinner and movie  
**Favorite hero:** Self  
**Favorite music:** Reggae  
**Favorite movie:** *Guess Who's Coming to Dinner*  
**Favorite aircraft:** B-1  
**Pet peeve:** People who ask the same question over and over  
**What I would do if I won \$1 million:** Secure my daughter's future and buy a house



Photo by SSgt. Andrew Blaise

TSgt. Worrell A. Francis

## Patriot Praises

### PEP Promotions:

CMSgt. Connolly, Chip  
 MSgt. Flynn, Robert F.  
 MSgt. Grant, Anthony E.  
 MSgt. Remy, Nicole D.  
 SMSgt. Matteson, Rosemarie  
 SMSgt. White, Pamela J. N.  
 TSgt. Corliss, Ronald H.  
 TSgt. Curry, Thomas F.  
 TSgt. Diggs, Anthony M.  
 TSgt. Herbert, Joshua  
 TSgt. Kellam, Christopher  
 TSgt. Mazzei, Christopher D.  
 TSgt. Ridzon, Gerylyn J.  
 TSgt. Tetreault, John P.

### Enlistments:

SrA. Falcon, Arjel R.  
 A1C Ayers, Seth R.  
 A1C Muddiman, Cory M.  
 A1C O'Connor, Sean  
 A1C Rojas, Jessica M.  
 A1C Tretheway, Jennifer L.  
 AB Ramadani, Adnan

### Newly Assigned:

Maj. Haluska, Frank G.  
 1<sup>st</sup> Lt. Tittl, Steven P. D.  
 SSgt. Parson, Edward

### Retired:

Lt. Col. Thomas, Terry K.

## CCAF Graduates, October 2002:

SMSgt. Glenn Brault 439 AW  
 SMSgt. Ann M. Fluegge 439 MSS  
 SMSgt. Dennis J. Leydet 439 CS  
 MSgt. Richard W. Gheen 439 MSS  
 MSgt. Steven H. Holloway 439 AGS  
 MSgt. Thomas M. Sawville 58 APS  
 MSgt. Pamela J. N. White 337 AS  
 TSgt. Lori D. Boucher 439 MSS  
 TSgt. Lyn F. Dukette 58 APS  
 TSgt. Richard L. Mendez 439 ASTS  
 TSgt. Blain D. Thomas 42 APS  
 SSgt. Robert J. Beadle 439 MSS  
 SSgt. Eric P. Beauchesne 439 AES  
 SSgt. John S. Defina 439 ASTS  
 SSgt. Stacey Morgan 439 ASTS  
 SSgt. Norman O'Brien 439 CS  
 SSgt. Brent Spruill 439 ASTS  
 SSgt. Kai J. Thompson 439 AGS  
 SrA. Richard B. English 439 AMDS

## Awards and Decorations

### Meritorious Service Medal

Lt. Col. Lenore L. Boris 439 AMDS  
 CMSgt. Catherine J. Skalecki 439 AES

### Air Force Commendation Medal

1st Lt. Todd S. Harrison 42 APS  
 1st Lt. Warren D. Smith 439 AES  
 1st Lt. Joseph M. Zackaricz 439 MXS  
 MSgt. Jean M. Allison 439 AMDS  
 MSgt. Joseph P. Forgione 439 MXS  
 MSgt. Patricia E. Schanzer 439 AMDS  
 TSgt. Thomas F. Demers 439 MSS  
 TSgt. Laurence R. LaFleche 439 LSS  
 TSgt. Joseph C. Letourneau 439 AMDS  
 TSgt. Joseph Niemiec 42 APS

### Air Force Achievement Medal

TSgt. Sabine Dietrich 439 AMDS  
 TSgt. Patricia A. Freeman 439 AMDS  
 TSgt. Theresa M. Piazza 439 AMDS  
 SSgt. Paul M. Foley 439 AES  
 SSgt. Ellen M. VanLoon 439 ASTS

## November UTA schedule

**A UTA Nov. 2-3**

**B UTA Nov. 16-17**

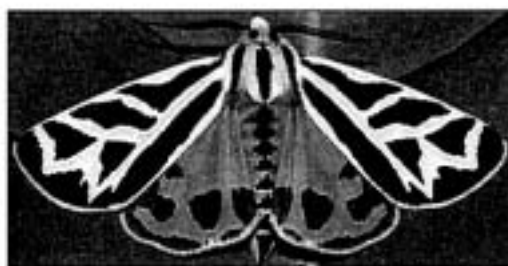
# Rare tiger moths flourish amid Westover grasslands

by Gordon A. Newell

You can add *Grammia phyllira* to the growing list of endangered species that call Westover home.

In June of this year, Michael Nelson of the Massachusetts Natural Heritage & Endangered Species Program reconfirmed the presence of rare tiger moths (*Grammia phyllira*) at Westover. The base is also the summer home to the endangered upland sandpiper and the grasshopper sparrow.

In 1994, another lepidopterist, Mark Mello, discovered two tiger moths at Westover, the *Phyllira* and the *Oithona*. Both species are currently listed as endangered in Massachusetts, and Westover is the only remaining site in the state where these moths are known to exist. During the late 1800's and early 1900's they were widespread



Courtesy photo

**WINGED VISITOR — The rare tiger moth has formed its own flight path to its home at Westover.**

throughout the Bay State.

For many years, scientists have suspected that the *Phyllira* and *Oithona* may actually be the same species as the only difference between the two is a discrete wing pattern variation. This summer, Nelson ob-

tained a female in order to track her offspring. The next generation of moths emerged in August, and consisted of both *Phyllira* and *Oithona*. According to the experts, this provided convincing evidence that there is indeed only one species involved.

"We are happy to house them," said Jack Moriarty, Westover's environmental engineer. "It is a clear indicator of a healthy habitat and shows we care about that habitat."

Mark Mello, a researcher from the Lloyd Environmental Institute in Dartmouth, was the first to spot the moths at Westover in 1994. He says airfields provide some of the last havens for grassland birds and other species. The wide open spaces of Westover allows the moths, upland sandpiper, grasshopper sparrow and other species to flourish here.

## Tuition assistance increases for undergraduate program

**ROBINS AIR FORCE BASE, Ga.** - For the second year in a row, Air Force Reserve Command has boosted the amount of help offered through its Tuition Assistance Program for undergraduate work.

Starting Oct. 1, the Reserve increased a student's maximum assistance per semester from \$187.50 to \$250 for undergraduate work, and reimbursing reservists for 100 percent of the tuition cost up to \$4,500 annually for education programs offered by Defense Activity for Non-Traditional Education Support.

Last year the Reserve raised the maximum annual aid for reservists from \$2,500 to \$3,500 and expanded tuition assistance for the DANTES distant learning program to include master's degrees.

The master's degree program will remain the same this year,

with the Reserve reimbursing reservists up to 75 percent of the tuition costs. Participants may get up to \$187.50 per semester or a maximum of \$3,500 annually to complete their degrees.

As in the past, the changes are part of the Reserve's ongoing effort to attract recruits and bolster retention.

Unit reservists can learn more about the eligibility requirements and program features from the wing education and training office. Reservists at Westover may contact the local base education office at Ext. 2042.

For additional information, contact MSgt. Dave Rollins of the training division in the Headquarters AFRC Directorate of Personnel at Robins AFB. The AFRC/DPTS telephone number is 1-800-223-1784, Ext. 7-0384, or DSN 497-0384. (AFRC News Service)

# PATRIOT

PATRIOT online: <http://www.afrc.af.mil/439aw>



Published monthly for Patriots like SMSgt. Ann M. Fluegge, from Ware, Mass., and 2,545 members of the 439th AW at Westover ARB, and geographically separated units.

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